





# «CSO DePo» Civil Society Organizations Development Program











## CSO DePo's vision

CSOs are the quintessential institutional agents of change. CSOs are visionary, non-partisan, and freedom-oriented, they promote volunteerism, they are flexible, active, committed and innovative. They are one of the main foci of freedoms and committed service provision; they cooperate with state structures, but they also embody freedom and express criticism.

## **CSO** definition

• <u>US AID's defintion CSOs</u> are defined broadly as:

"any organizations, whether formal or informal, that are not part of the apparatus of government, that do not distribute profits to their directors or operators, that are self-governing, and in which participation is a matter of free choice. Both member-serving and public-serving organizations are included. Embraced within this definition, therefore, are private, not-for-profit health providers, schools, advocacy groups, social service agencies, anti-poverty groups, development agencies, professional associations, community-based organizations, unions, religious bodies, recreation organizations, cultural institutions, and many more."

 <u>DePo's</u>: CSOs are successful actors in building a more engaged, prosperous and well-governed Armenian society

## Therefore the CSO DePo is designed to:

➤ Make CSOs more sustainable

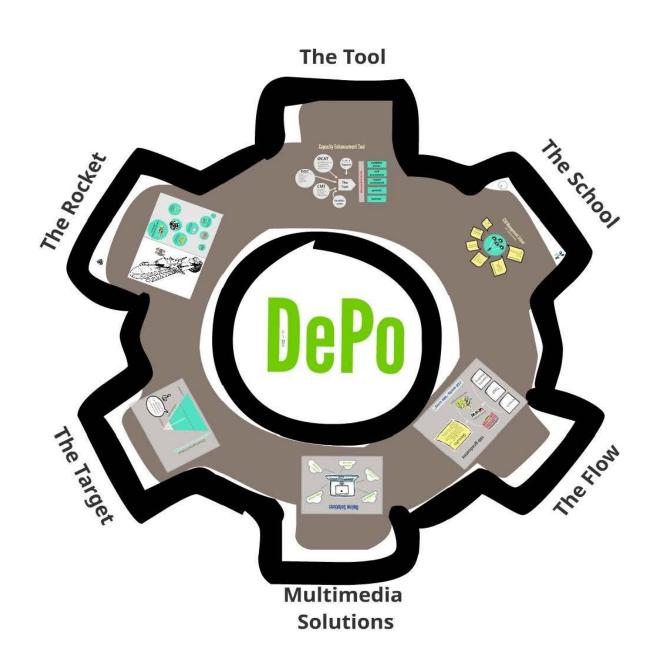
Develop CSOs' strong internal capacities, marketing capacities and coalition-building capacities and they better deliver services and advocate and monitor reforms.

## How will this happen?

CSDA Snapshot #9

#### **STAGES**





#### CRRC CSO MAPPING & MARKETING RESEARCH

- Consortium + CRRC
   Team + USAID
- 2. Implementation
  - Methodology
  - Survey
  - · Focus groups
  - Interview
  - Desk
- Report /
   Recommendations/
   Dissemination

#### I.A. CSO MAPPING

- ❖ How to classify?
- How to evaluate?
  - Mission
  - Practice
  - Impact
  - Reputation
- **\*** Туре
  - Legal
  - Profile (advocacy, service, think tank)
- ❖ Sustainability
  - Management
  - Fundraising
  - Networking

The Market Gap

> Would you support them if they did?

What should they do?

What do CSO do?

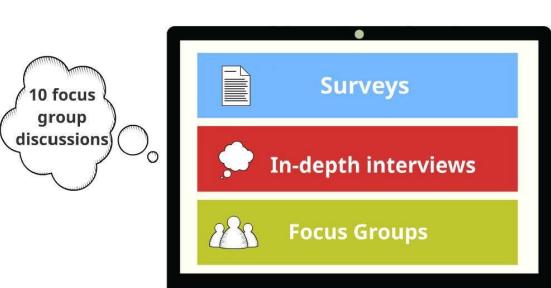
Trust

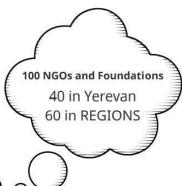
#### I.B. MARKET

- ❖ Potential Support Actors
- · Public
- Membership
- ❖ Government
- LG
- Businesses
- Donors

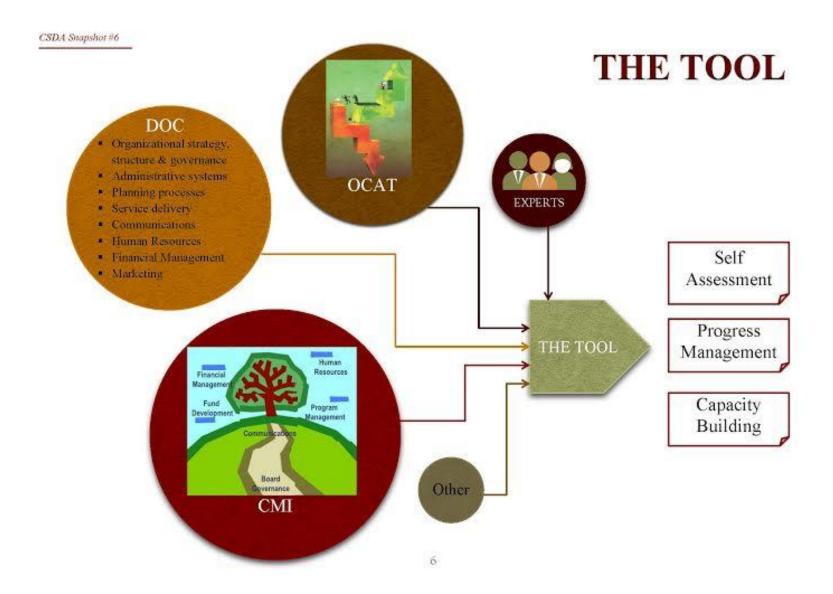
THE PROCESS

## Research









## **CSO Management School**

160 organizations

ToT at least 15 trainees annually, 3 years

Online Trainings

> accompaniment Mentoring

CSO School

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· Fundralsings

Priority Modules





## DePo Portal: hkdepo.am

CSDA Snapshot #1



## **Capacity Enhancement Tool**

#### **OCAT**

- · Governance and legal structure
- · Financial management and internal audit
- · Administration and procurement
- · Human Resource Management
- · Program Management
- Program Impact and performance management
- Organizational Management and Sustainability



#### DOC

- Organizational strategy, structure and governance
- Administrative systems
- · Planning processes
- Service deliveryCommunications
- Human Resources
- · Financial Management
- Marketing

### CMI

- · Board governance
- Communications
- Financial management
- · Fund development
- Human Resources
- Program management and leadership management

The Tool

16 other tools

## available online

self assessment

expert assessment

VALUES and SYSTEMS

periodic

sectoral





# Accompanied grants to beneficiaries

- The Program will target up to 160 CSOs with proven record of success over the last years, willingness to build on this success, and need to become sustainable in all possible senses.
- The Program will provide grant support to a second group of beneficiaries (10-15 NGOs), who will improve their sustainability and become ISOs.



## Five Year Impact

- CSO DePo's Consortium Partners become development service provision organizations in Armenia, specialized in civil society support and capacity-building;
- CSOs become better-known and therefore better trusted. If they become more businessminded this will strengthen their values, because they will become more sustainable and can afford adhering to their values
- 160 CSOs have participated in capacity building offered by the School, Portal and coaching by Intermediary Service providers
- A CSO sustainability valuation and development tool is available to CSOs in Armenian.
- At least 15 organizations receive grant support to ensure their own systems and steady organizational growth and become intermediary service providers for CSOs.
- Professional (issue-based) CSOs in different areas of democratic development are functioning, advising and monitoring reforms
- CSOs hold economic and political actors accountable, protect and empower people's privileges, rights and freedoms, promote judgment, social justice and motivate societies to break apathy for people